



Board of Directors Open Meeting Minutes

February 6, 2020
10 Trench Street, D-1301
Richmond Hill, Ontario

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| Members | Mr. Joseph Amato, Ms. Azi Bolorchi, Mr. Dev Chopra, Mr. Gary D’Andrea, Dr. Shefali Dave, Mr. Peter Hargitai, Dr. Steven Jackson, Mr. Len Koroneos, Ms. Fay Lim-Lambie, Dr. Joby McKenzie, Ms. Ruby Philip-Katyal, Ms. Rina Pillitteri, Mr. Altaf Stationwala, Dr. Robert Wang, Ms. Mary-Agnes Wilson, Ms. Stephanie Zee |
| Senior Leadership Team | Ms. Stav D’Andrea, Ms. Krista Finlay, Mr. David Stolte, Mr. Richard Tam, Ms. Allison Trenholm, Ms. Terry Villella |
| Regrets | Mr. Mark Falbo, Mr. Anthony Ianni, Ms. Marion Kirsh |
| Resources | Ms. Sophie Stratos |

1.0 Call to Order and Approval of Agenda

Mr. Len Koroneos, Acting Chair of the Board, called the meeting to order at 4:00 p.m. and confirmed quorum.

MOVED by Mr. Gary D’Andrea and **SECONDED** by Ms. Joseph Amato that the agenda for the February 6, 2020 meeting be approved, as presented.

CARRIED

2.0 Declaration of Conflict of Interest

All those in attendance were reminded of their responsibilities with respect to Conflict of Interest and no conflicts were declared.

3.0 Approval of the Consent Agenda

MOVED by Mr. Dev Chopra and **SECONDED** by Dr. Joby McKenzie that the consent agenda be approved, as presented.

CARRIED

4.0 Chair's Remarks

The Acting Chair shared some of the activities that have occurred since the last Board meeting. Altaf Stationwala attended the Empire Club of Canada Lunch with guest speaker Mayor of Vaughan, Maurizio Bevilacqua, in early December. Rina Pillitteri and Mark Falbo were honoured to accept a \$250,000 donation to the Ultimate Campaign from PwC Canada during the grand opening of PwC Canada's new GTA North office located at the Vaughan Metropolitan Centre.

Before the end of 2019, Premier Doug Ford, Minister Stephen Lecce, and MPPs Michael Tibollo and Daisy Wai toured the new Mackenzie Vaughan Hospital with Mark and Altaf. In January, Altaf presented to the Board of Infrastructure Ontario on Thinking Differently About Infrastructure Projects.

Mackenzie Health was featured three times in January on CBC's Toronto evening news, online and radio channels. The amazing nurses, physicians and staff were praised for doing their best to care for patients during this challenging flu season.

Upcoming events include the \$1M gift celebration from R. Ferri Automotive on February 6th and the \$5M gift from the Promenade Group/ The Serruya Family on March 2nd.

Mackenzie Richmond Hill Hospital has one of the busiest emergency departments in Ontario and continues to experience unprecedented patient volumes including more than 500 patients visits in the ED on peak days. On behalf of the Chair, Mr. Koroneos, expressed his sincere appreciation to the Board of Directors for their continued commitment and time to attend all the extra meetings, as we try to secure essential funding components to safely open the Mackenzie Vaughan Hospital and operate as two hospitals.

5.0 Committee Reports

5.1 Finance and Audit Committee

Mr. Len Koroneos, Chair of the Finance and Audit Committee, referred to the pre-circulated report and presented the following resolution items before the Board:

5.1.1 2020 Audit Plan

MOVED by Mr. Gary D'Andrea, **SECONDED** by Dr. Joby McKenzie, and **CARRIED**.

BE IT RESOLVED that the Board of Directors approve the 2019/2020 year-end audit plan, as presented by Deloitte LLP.

5.1.2 Annual Operating & Capital Budget 2020/21

MOVED by Ms. Stephanie Zee, **SECONDED** by Mr. Dev Chopra, and **CARRIED**.

BE IT RESOLVED that the Board of Directors approve the 2020/2021 annual operating and capital budget allocation, as presented.

5.1.3 Annual Planning Submission Extensions

5.1.3.1 HSAA Amending Agreement to March 31, 2020

MOVED by Ms. Stephanie Zee, **SECONDED** by Dr. Joby McKenzie, and **CARRIED**.

BE IT RESOLVED that the Board of Directors grants approval to sign off on the 2019/20 Hospital Service Accountability Agreement (HSAA) Amending Agreement to extend the existing HSAA to March 31, 2020.

5.1.3.2 HSAA Amending Agreement to June 30, 2020

Mr. Len Koroneos, Chair of the Finance and Audit Committee presented a motion to the Board to approve the extension of the Hospital Service Accountability Agreement (HSAA) Amending Agreement to June 30, 2020 and allow for the transfer to Ontario Health.

The Board discussed Kevin Empey's third party review recommendations and how it was a substantial achievement in validating Mackenzie Health's funding requirements. As stated in the letter to the Deputy Minister of Health, Helen Angus, on January 17, 2020 from the Board Chair, Mark Falbo, our ability to successfully open a new site will be compromised by the current deficit position. It is estimated that fiscal 2019/20 will end in a deficit financial position of \$15M or more depending on the severity of this year's flu surge.

As this structural deficit continues into fiscal 2020/21, the year Mackenzie Vaughan Hospital is to commence operations, the Board did not feel comfortable supporting this HSAA extension. Given the upcoming discussions on funding allocations, it is expected that a resolution can be reached expeditiously to avoid continued funding uncertainty.

MOVED by Mr. Gary D'Andrea, **SECONDED** by Ms. Stephanie Zee, and **DEFEATED UNANIMOUSLY**.

BE IT RESOLVED that the Board of Directors grants approval to sign off on the 2019/20 Hospital Service Accountability Amending Agreement, to extend the existing HSAA to June 30, 2020 and allow for the transfer to Ontario Health.

5.1.3.3 MSAA Amending Agreement to June 30, 2020

MOVED by Ms. Fay Lim-Lambie, **SECONDED** by Ms. Stephanie Zee and **CARRIED**.

BE IT RESOLVED that the Board of Directors grants approval to sign off on the 2019/20 Multi-Sector Service Accountability Agreement (MSAA) Amending Agreement, to extend the existing MSAA to June 30, 2020 and allow for the transfer to Ontario Health.

5.2 Governance Committee

Mr. Gary D'Andrea, Chair of the Governance Committee, referred to the pre-circulated materials that were included in the Board Package.

5.2.1 Annual Board Effectiveness Survey

The results of the 2019 Board Effectiveness Survey were appended to the meeting package. The Board will have an in-depth discussion with respect to Board processes and functions, and the overall strategic direction, during the in-camera session with elected directors only, to help the Governance Committee better understand the results. The goal is to quickly determine whether or not any adjustments are required at this time.

5.3 Quality, Safety and Risk Committee

Ms. Fay Lim-Lambie, Chair of the Quality, Safety and Risk Committee, referred to the pre-circulated materials that were included in the Board Package.

5.3.1 2020/2021 Quality Improvement Plan

The Committee endorsed the 2020/21 Quality Improvement Plan priorities and target recommendations. The detailed work plan will be completed as per the timeline and includes change ideas, plans to gather additional data, and plans for exploratory work to identify improvements in specific areas. The final 2020/2021 Hospital Quality Improvement Plan and 2020/2021 Long Term Care Quality Improvement Plan will be brought forward to the Board for approval at the March 30, 2020 meeting.

6.0 Comments/Reports

6.1 Chief Executive Officer

There was no business to address under this item.

6.2 Chief Nursing Executive

Ms. Mary-Agnes Wilson, Chief Nursing Executive, provided a presentation on Call to Action | Journey to Zero Harm, which focused on the efforts to eliminate preventable harm to patients. Highlights included embedding patient safety mechanisms in the work plan with targets of zero harm, creating plans to improve patient safety and a commitment to zero harm.

6.3 Chief of Staff

There was no business to address under this item.

6.4 Professional Staff Association

There was no business to address under this item.

7.0 Other Business

There was no business to address under this item.

8.0 Adjournment

There being no further business, the meeting adjourned at 5:00 p.m.